

To: Members of the Cabinet

Date: 9 November 2016

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Dear Councillor

You are invited to attend a meeting of the **CABINET** to be held at **10.00 am** on **TUESDAY, 15 NOVEMBER 2016** in **CONFERENCE ROOM 1A, COUNTY HALL, RUTHIN.**

Yours sincerely

G Williams
Head of Legal, HR and Democratic Services

AGENDA

PART 1 - THE PRESS AND PUBLIC ARE INVITED TO ATTEND THIS PART OF THE MEETING

1 APOLOGIES

2 DECLARATION OF INTERESTS

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

3 URGENT MATTERS

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES (Pages 5 - 12)

To receive the minutes of the Cabinet meeting held on 25 October 2016 (copy enclosed).

5 REVIEW OF YSGOL LLANFAIR AND YSGOL PENTRECELYN (Pages 13 - 36)

To consider a report by Councillor Eryl Williams, Lead Member for Education (copy enclosed) about the way forward in respect of Ysgol Llanfair DC and Ysgol Pentrecelyn.

6 Y DYFODOL CONTRACT VARIATION (EXTENSION) (Pages 37 - 42)

To consider a report by Councillor Bobby Feeley, Lead Member for Social Care, Adult and Children's Services (copy enclosed) seeking Cabinet approval to extend Clwyd Alyn's Y Dyfodol contract to 30 September 2018 and investigate further the option of developing a partnership agreement with Clwyd Alyn for delivery of the service after September 2018.

7 FINANCE REPORT (Pages 43 - 60)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance, Corporate Plan and Performance (copy enclosed) detailing the latest financial position and progress against the agreed budget strategy.

8 CABINET FORWARD WORK PROGRAMME (Pages 61 - 64)

To receive the enclosed Cabinet Forward Work Programme and note the contents.

PART 2 - CONFIDENTIAL ITEMS

No Items.

MEMBERSHIP

Councillors

Hugh Evans
Julian Thompson-Hill
Eryl Williams
Bobby Feeley

Hugh Irving
Huw Jones
Barbara Smith
David Smith

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LOCAL GOVERNMENT ACT 2000

Code of Conduct for Members

DISCLOSURE AND REGISTRATION OF INTERESTS

I, *(name)*

a *member/co-opted member of
*(*please delete as appropriate)*

Denbighshire County Council

CONFIRM that I have declared a ***personal / personal and prejudicial** interest not previously declared in accordance with the provisions of Part III of the Council's Code of Conduct for Members, in respect of the following:-
*(*please delete as appropriate)*

Date of Disclosure:

Committee *(please specify)*:

Agenda Item No.

Subject Matter:

Nature of Interest:

*(See the note below)**

Signed

Date

*Note: Please provide sufficient detail e.g. 'I am the owner of land adjacent to the application for planning permission made by Mr Jones', or 'My husband / wife is an employee of the company which has made an application for financial assistance'.

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CABINET

Minutes of a meeting of the Cabinet held in Conference Room 1a, County Hall, Ruthin on Tuesday, 25 October 2016 at 10.00 am.

PRESENT

Councillors Hugh Evans, Leader and Lead Member for the Economy; Bobby Feeley, Lead Member for Social Care, Adult and Children's Services; Hugh Irving, Lead Member for Customers and Libraries; Barbara Smith, Lead Member for Modernisation and Housing; David Smith, Lead Member for Public Realm; Julian Thompson-Hill, Lead Member for Finance, Corporate Plan and Performance and Eryl Williams, Deputy Leader and Lead Member for Education

Observers: Councillors Gwyneth Kensler, Jason McLellan, Merfyn Parry and Mark Young

ALSO PRESENT

Corporate Directors: Economy and Public Realm (RM) and Communities (NS); Heads of Service: Legal, HR and Democratic Services (GW), Community Support Services (PG), Facilities, Assets and Housing (JG); Strategic Planning Team Manager; Chief Accountant (SG) and Committee Administrator (KEJ)

1 APOLOGIES

Councillor Huw Jones, Lead Member for Community Development

Mohammed Mehmet, Chief Executive

2 DECLARATION OF INTERESTS

Councillor Mark Young declared a personal interest in agenda item 5 because his father was a resident in Dolwen, Denbigh

3 URGENT MATTERS

No urgent matters had been raised.

4 MINUTES

The minutes of the Cabinet meeting held on 27 September 2016 were submitted.

Accuracy –

The Corporate Director: Communities had been omitted from the list of those present at the last meeting.

Matters Arising –

Page 9, Item 5: Local Bus and Education Transport Services, resolution (d) – Councillor David Smith advised that an application for additional funding had been made to the Minister for Economy & Infrastructure but a response was still awaited.

RESOLVED that, subject to the above, the minutes of the meeting held on 27 September 2016 be approved as a correct record and signed by the Leader.

5 IN HOUSE CARE SERVICES UPDATE

[Councillor Mark Young declared a personal interest in this item in so far as it referred to Dolwen, Denbigh as his father was resident there.]

Councillor Bobby Feeley presented the report informing Cabinet of progress to date regarding externalising in house care service provision in respect of Hafan Deg (Rhyl), Dolwen (Denbigh), Cysgod y Gaer (Corwen) and Awelon (Ruthin), and sought members' agreement to the recommendations made by the Elected Member Task and Finish Group (established to examine the delivery of in-house social care services) and supported by Performance Scrutiny Committee. She acknowledged the time taken in progressing the proposals and highlighted that Community Support Services had been working tirelessly to ensure the best services that were fit for purpose and sustainable in the future, and to ensure that the process was not called into question.

Cabinet was provided with a brief summary of events leading up to the latest report during which the work of the Task and Finish Group and Performance Scrutiny Committee was highlighted together with their recommendations to Cabinet. Significant progress had been made in respect of Hafan Deg and Dolwen and recommendations had been made to undertake procurement activity in relation to those services. Exploratory work was still ongoing in relation to proposals for Awelon and Cysgod y Gaer and would be reported back to members in due course. It was reiterated that the report recommendations had been developed by the Task and Finish Group and scrutinised by Performance Scrutiny Committee prior to submission to Cabinet.

The options for Hafan Deg and Dolwen were considered individually as follows –

Hafan Deg (Rhyl)

Cabinet was positive about the modernisation of provision and believed the proposals to be of benefit of Rhyl residents. The building was significantly underused at present and it was hoped to expand services and operate it to its full capacity, supporting independence, resilience and reducing social isolation.

In response to questions members were advised that –

- in terms of timescale it was anticipated that if Cabinet approved the recommendations tenders would go out in February 2017 and it would take approximately five months for the Task and Finish Group to evaluate and

finalise proposals and recommendations to be presented to Performance Scrutiny Committee and Cabinet

- further work was required to prepare for the tender exercise involving Legal, Asset Management, HR and Procurement to ensure the service specification, contract and lease arrangements were secure and met the Council's needs – tenders would be analysed through the corporate procurement process and assessed on the basis of which was the most advantageous
- members noted that there were many positive proposals from potential providers regarding suggestions on future use arising from the engagement event and market testing questionnaire – as part of the tender process some of those ideas would be included in the service specification and potential providers would be asked to expand on those suggestions and provide costing to enable more detailed evaluation and analysis
- there were no Rhyl members present at the meeting but it was noted that the Chair of the Task and Finish Group was a Rhyl member and there was at least one Rhyl member on Performance Scrutiny Committee
- any transfer of the building would be subject to proper legal agreement with appropriate terms in order to protect the Council's interests and service provision.

Dolwen (Denbigh)

Cabinet was advised that the same timescale would apply to Dolwen with tenders going out in February 2017. Tender bids would be evaluated and analysed by the Task and Finish Group prior to their recommendations on future service provision being presented to Performance Scrutiny Committee and Cabinet.

Councillor Gwyneth Kensler was disappointed to note that only one provider had attended the engagement event and felt that more work needed to be done. She emphasised the importance of Dolwen within the local community and as such felt that there should be more representation from local members on the Task and Finish Group. Officers advised that, although potential providers did not attend on the day of the event, indications from informal discussions with them showed that they may be interested in submitting a full tender bid, hence the recommendation that a formal tender process be undertaken. Assurances were also given that if none of the tenders submitted met the Council's requirements then no tender would be awarded and current services would still continue.

Councillor Jason McLellan expressed concern regarding the recommendations to undertake a formal tender process for care provision given that the recent CSSIW report on domiciliary care had highlighted weaknesses in the commissioning and procurement process for care services. Officers advised that they were totally different issues and explained that the domiciliary care report had raised issues in terms of day to day procurement of care for individual service users whereas Cabinet was asked to consider undertaking a formal tender process following EU regulations on the commissioning of a large residential service. Reference was also made to the Procurement Strategy which set out clear definitions for commissioning and procurement services. Councillor McLellan felt that further clarification was required and it was noted that the domiciliary care report would be considered at the next meeting of the Corporate Governance Committee.

Having received assurances from officers regarding the robustness of the tendering process and given that the issues raised in the domiciliary care report had no relevance to the report recommendations it was –

RESOLVED that Cabinet request Officers to undertake –

- (a) *a formal tender process with respect to the provision of services at Hafan Deg (Rhyl) with a view to transferring the building to an external organisation, commissioning a day care service within the building and, in addition, enabling 3rd sector agencies to provide early intervention activities for older people that reduce social isolation, support independence and promote resilience;*
- (b) *a formal tender process with respect to the provision of services at Dolwen (Denbigh) with an external organization with a view to transferring the building and the whole service to an external organisation that will register Dolwen to provide elderly mental health (EMH) day and residential care;*
- (c) *that all tender documentation specify requirements to evidence the quality of care and Welsh language provision that would be provided at both establishments, and*
- (d) *that at the conclusion of the tender process the bids are evaluated and analysed for potential impacts by the Task & Finish Group before being presented to Performance Scrutiny and Cabinet with recommendations of the preferred Provider, before appointment, in order to gain Cabinet's full approval and to achieve the most advantageous outcome. (Any appointments would be subject to Cabinet being satisfied that the transfer of assets and the planned provision of services at those establishments would be in the best interest of service-users, residents and the Council).*

6 LEISURE DEVELOPMENT PARTNER FRAMEWORK

Councillor Julian Thompson-Hill presented the report seeking Cabinet approval to appoint Alliance Leisure Services Limited (Alliance) as the Council's development partner on a four year framework for the development of new facilities and the refurbishment of existing leisure facilities. The framework required Cabinet approval due to its size and value – a UK-wide framework up to a maximum £750m. A legal summary of the framework contract had been attached to the report.

The report outlined the success of the previous framework with Alliance as development partner and the further improvement offered under the new framework which provided the opportunity for the Council to earn significant income which could be used to support the continued development and investment in Denbighshire's leisure facilities. Details of the tender and evaluation process for the new framework had also been included within the report leading to the recommendation to appoint Alliance as the Council's development partner.

Cabinet commended the approach taken to invest in the Council's leisure facilities for the benefit of residents and visitors, despite the difficult financial circumstances, highlighting the successful projects at Ruthin and Denbigh Leisure Centres and redevelopment of the Nova. During consideration of the report members raised questions regarding the tender and evaluation process; tender specification including community benefits, and how the Council could further benefit as lead authority under the new framework. The Lead Member and Head of Facilities, Assets and Housing responded to questions as follows –

- a Prior Information Notice (PIN) had been issued to test the market which attracted significant interest from major construction companies and when the full OJEU tender went out a number of companies had been in dialogue with the Council but only Alliance had submitted a full tender
- during the PIN process it had been made clear to interested companies that the Council wanted a relationship with a specialist and completion of tender submissions required companies to visit and understand the local market needs and demand as opposed to submission of a 'desktop return' – only Alliance had provided all the information as part of the tender process and went through to the final stage and their merits had been detailed within the report
- the role of both Denbighshire as lead authority and Alliance was clarified together with their responsibilities and elements of risk – it was noted that management and marketing of the framework was the responsibility of Alliance and in addition to an annual fee of £25k paid by Alliance as the winning provider, every project commissioned through the framework would generate a fee paid to Denbighshire as the lead authority. Alliance would also carry out concept design work at their own risk with no cost to the Council and all projects would be subject to the normal Council approvals based on affordability and sustainability. Members' attention was also drawn to Legal Services summary of the framework contract which had been appended to the report
- the officer elaborated upon the good relationship with Alliance and strong commercial model within the framework; the framework included elements covering the actual development and partnering and whilst Denbighshire had not taken up a partnering approach, other local authorities could take up that option which would generate further income for Alliance in addition to income generated via construction contracts and funding packages
- community benefits clauses had been inserted into the new framework for Denbighshire contracts to ensure that spend remained local and analysis on previous projects had revealed high levels of local spend with further work being undertaken in that regard to ensure all local spend elements were recorded.

RESOLVED that Cabinet approves the proposal to appoint Alliance Leisure Services Limited as the Council's development partner on a four year framework to enable the continued development of new facilities and the refurbishment of existing leisure facilities within Denbighshire. Any additional revenue generated will be considered as part of the service budget strategy.

At this juncture Councillor Barbara Smith left the meeting.

Councillor Julian Thompson-Hill presented the report providing an update on the delivery of the Corporate Plan 2012 – 17 as at the end of quarter 1 of 2016/17.

The report included three main elements –

- Executive Summary – detailed achievements and key exceptions with good performance overall. Only one outcome had been assessed as Red: Priority for Improvement – Outcome 7 Students achieve their potential
- Full quarterly report – provided an evidence based assessment of the current position focusing on key exceptions
- Local Government Data Unit (LGDU) Performance Bulletin for 2015 – 16 – largely positive performance for Denbighshire ranking 3rd overall and areas where performance had declined from the previous year had been highlighted along with commentary from appropriate services.

The draft Annual Performance Report 2015/16 had been considered by full Council the previous week and had been subject to much debate. There had been little movement since the previous quarter and all outcomes had been assessed as acceptable or better with the exception of Outcome 7 in terms of educational performance. This priority had been recently scrutinised by Performance Scrutiny Committee and was being continually monitored. Cabinet noted that some elements of the priority were performing well.

RESOLVED that Cabinet receives the report and notes the progress in delivering the Corporate Plan as at the end of quarter 1 of 2016/17.

At this juncture (11.00 a.m.) the meeting adjourned for a refreshment break

8 FINANCE REPORT

Councillor Julian Thompson-Hill presented the report detailing the latest financial position and service budgets for 2016/17. He provided a summary of the Council's financial position as follows –

- a net underspend of £0.545m was forecast for service and corporate budgets
- 60% of savings had been achieved to date (target £5.2m) with a further 10% making good progress; 25% would be deferred and achieved in 2017/18 with only 5% of savings not being achieved within the timeframe
- highlighted current risks and assumptions relating to individual service areas
- a general update on the Housing Revenue Account, Housing Capital Plan and the Capital Plan (including the Corporate Plan element).

The following matters were raised during debate –

- it was confirmed that the merger of Education and Children's Services had not been the cause of the overspend which had been due to tribunal and legal costs. The situation regarding placement costs was being closely monitored as the current projection had increased significantly and would see a considerable reduction in the Placement Reserve and the ability of the service to cope with

placement numbers and costs. Councillor Eryl Williams added that the merger had resulted in reduced spend on out of county placements

- the provisional financial settlement by Welsh Government had been better than expected at 0.5% however there were a number of pressures to be addressed and investment needed in particular services, and significant savings would need to be made in future years
- part of the savings generated from the PFI buy out would help meet the corporate savings target and had been included in the Medium Term Financial Plan which would be brought forward in the members budget workshop together with the additional funding elements from Welsh Government announced as part of the budget settlement, including town centre car parking and social services
- it was confirmed that in year cash savings would generally be put into the budget mitigation reserve
- in terms of treasury management the Council set its borrowing limits annually and the amount of revenue used to support borrowing was approximately 6%; borrowing was structured in such a way as to minimise large payment fluctuations in any one year – business cases for projects had to be considered on their individual merits and demonstrate affordability and sustainability.

RESOLVED that Cabinet notes the budgets set for 2016/17 and progress against the agreed budget strategy.

9 CABINET FORWARD WORK PROGRAMME

The Cabinet Forward Work Programme was presented for consideration and members noted the following amendments/additions –

- Rhyl Waterfront Development Phase 1b commercial elements – moved from November to December
- Housing Rent Setting & Housing Revenue and Capital Budgets 2017/18 – January

RESOLVED that Cabinet's Forward Work Programme be noted.

The meeting concluded at 11.30 a.m.

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Report To:	Cabinet
Date of Meeting:	15th November 2016
Lead Member / Officer:	Councillor Eryl Williams, Lead Member for Education
Report Author:	Head of Education and Children's Services
Title:	Review of Ysgol Llanfair and Ysgol Pentrecelyn

1. What is the report about?

This report provides information to Cabinet regarding the way forward in respect of Ysgol Llanfair DC and Ysgol Pentrecelyn.

2. What is the reason for making this report?

This report seeks Cabinet's approval of the way forward for both schools.

3. What are the Recommendations?

3.1. Cabinet agrees for officers to develop the business case for a replacement building for Ysgol Llanfair DC.

3.2. Cabinet agrees to maintain the status quo with regards to Ysgol Pentrecelyn.

4. Report Details:

4.1 In November 2012 Denbighshire County Council's Cabinet approved the commencement of an informal consultation on the future of primary education in the Ruthin area. The informal consultation document highlighted a number of issues that needed to be addressed to achieve long term sustainability and improved educational provision. These included;

- a. Sustainability of Schools and High Quality Provision
- b. Surplus Places
- c. Condition and Suitability of school buildings (incl. use of mobile accommodation)
- d. Recruitment of Head Teachers
- e. Demand for Welsh Medium Education

4.2 In January 2015, Cabinet agreed to go out to consultation on the proposed closure of Ysgol Llanfair DC and Ysgol Pentrecelyn and the opening of a new Category 2 Voluntary Controlled school. The school organisation process was completed in October 2015, with the intention being for the new area school to be based initially on the existing school sites opening as of 1st September 2017, below shows the Cabinet minutes from the meeting

“RESOLVED that Cabinet –

(a) note the findings of the objection report;

(b) following consideration of the above, Cabinet approve implementation of the proposal and the proposed modification to close Ysgol Llanfair DC and Ysgol Pentrecelyn on 31 August 2017 and the Diocese of St. Asaph to open a new dual-stream Category 2, Church in Wales Voluntary Controlled primary school from 1 September 2017;

(c) that applications for discretionary transport to the nearest category 1 school, be considered on a case by case by case basis, from existing pupils and siblings of Ysgol Pentrecelyn for the remainder of their primary education following the closure of the school (as of the 1 September 2017), and

(d) the Local Authority are committed to monitoring the standards and outcomes of the new Area School which will be reviewed regularly at School Standards Monitoring Group, Scrutiny and by the Welsh in Education Strategic Group.”

4.3 However, this decision was challenged through the process of Judicial Review. The Court ruled in favour of the claimant on some of the grounds of their challenge and as a result the decision made by Cabinet on the 27th October 2015 was quashed. The Court made clear that the decision was quashed on procedural grounds and not on the merits of the proposal. Members have been provided with a briefing note on the Court’s findings.

4.4 The aim of the Ruthin area review, of which this proposal was an element, was to contribute towards the delivery of the Council’s corporate priority of “improving performance in education and the quality of school buildings” and “to provide the right number of school places, of the right type in the right locations.” Maintaining a Category 2 provision in this location contributes to achieving this aim.

4.5 Given that the judicial review outcome did not criticise the objectives of the proposal, it would be perfectly logical for the authority to consider whether to restart the consultation on the same proposal while taking on board the criticisms about process. However, the authority also needs to consider the wider impact based on the current situation. The quashing of the decision means that the Local Authority has to consider afresh any future proposal based on the current circumstances. In doing so the Local Authority is giving due regard to the impact of any future proposals on community cohesion in particular that which impacts on the learners themselves. It is clear, from discussions with both school communities that there is no appetite to revisit the same proposal in the current circumstances. The authority agrees that conducting a consultation on the same proposal, even with a perfect process, risks further community divisions and legal challenges. It is equally clear that the status quo for Ysgol Llanfair cannot continue and that the area is in need of a sustainable Category 2 school.

On the basis of this it is recommended that going forward to consultation on the previous proposal is not an option to be progressed. Neither is it acceptable to do nothing.

- 4.6 The priority within the context of this element of the proposal is to maintain Category 2 dual stream provision in order to achieve the aim of providing “the right number of school places, of the right type in the right locations.”
- 4.7 In order to achieve this priority, and given that it is not recommended that the previous proposal is taken forward, the Council proposes to take no further action over the future of Ysgol Pentrecelyn. The preferred way forward for Ysgol Llanfair is to re-build the school on a new site. The school will remain a Church in Wales, Category 2 school. Should members support this option, the next stage will be to review the project brief and confirm the costs. A paper will be submitted to the Strategic Investment Group on the revised budget as per the approach taken to the Glasdir project and Ysgol Carreg Emlyn.
- 4.8 The Local Authority in conjunction with GwE, the North Wales school improvement service, will continue to maintain and support both schools in adherence of its statutory responsibility.

5. How does the decision contribute to the Corporate Priorities?

- 5.1 The proposal will support the corporate priority of “improving performance in education and the quality of our school buildings”.

6. What will it cost and how will it affect other services?

- 6.1 The previous proposal for the area school had been included in the overall 21st Century Schools Programme. An initial estimate of £3.4m had been provided and as previously reported to the Strategic Investment Group and Cabinet there would be a need to review the costs following the completion of the initial design work. With the focus of the project changing there will be a need to review its scope and a report will be presented to Strategic Investment Group once this has been confirmed to identify revised project costs and the use of the contingency funding previously identified for this project.
- 6.2 The proposal regarding Ysgol Pentrecelyn will have no cost implications.

7. What are the main conclusions of the Well-being Impact Assessment? The completed Well-being Impact Assessment report can be downloaded from the website and should be attached as an appendix to the report

- 7.1 Please see attached 2 Well-Being Impact Assessments- Investment in education in the Llanfair DC area and Provision of education in Ysgol Pentrecelyn.

8. What consultations have been carried out with Scrutiny and others?

8.1 Initial dialogue has taken place with the Church in Wales regarding the proposal for Ysgol Llanfair. Officers have met with representatives from the 2 school communities and it is clear through informal discussion that there is no appetite to revisit the original proposals.

9. Chief Finance Officer Statement

9.1 As indicated in the report the proposal to take no further action in regards to Ysgol Pentrecelyn has no direct cost implications. Any business case for a replacement building for Ysgol Llanfair will be the subject of detailed financial analysis as part of the work of the Strategic Investment Group, taking into account that an initial estimate of £3.4m for the original proposal has previously been agreed by the SIG and Cabinet. The recommendations of this report are therefore supported.

10. What risks are there and is there anything we can do to reduce them?

10.1 There are a number of risks currently being managed at a programme level by the Modernising Education Programme Board. All individual projects will include risk management procedures.

11. Power to make the Decision

11.1 The proposals are in accordance with the Modernising Education Policy Framework.

The School Standards and Organisation (Wales) Act 2013 provides the legislative requirement for local authorities to review school proposals and to progress proposals to reconfigure school provision..

Recommendation to develop a business case to rebuild Ysgol Llanfair DC

Wellbeing Impact Assessment Report

This report summarises the likely impact of a proposal on the social, economic, environmental and cultural well-being of Denbighshire, Wales and the world.

Assessment Number:	62
Brief description:	The likely impact of progress to rebuild Ysgol Llanfair DC.
Date Completed:	08/11/2016 09:37:21 Version: 2
Completed By:	Lisa Walchester
Responsible Service:	Education & Children Services
Localities affected by the proposal:	Ruthin,

IMPACT ASSESSMENT SUMMARY AND CONCLUSION

Before we look in detail at the contribution and impact of the proposal, it is important to consider how the proposal is applying the sustainable development principle. This means that we must act "in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs."

Score for the sustainability of the approach

Could some small changes in your thinking produce a better result?

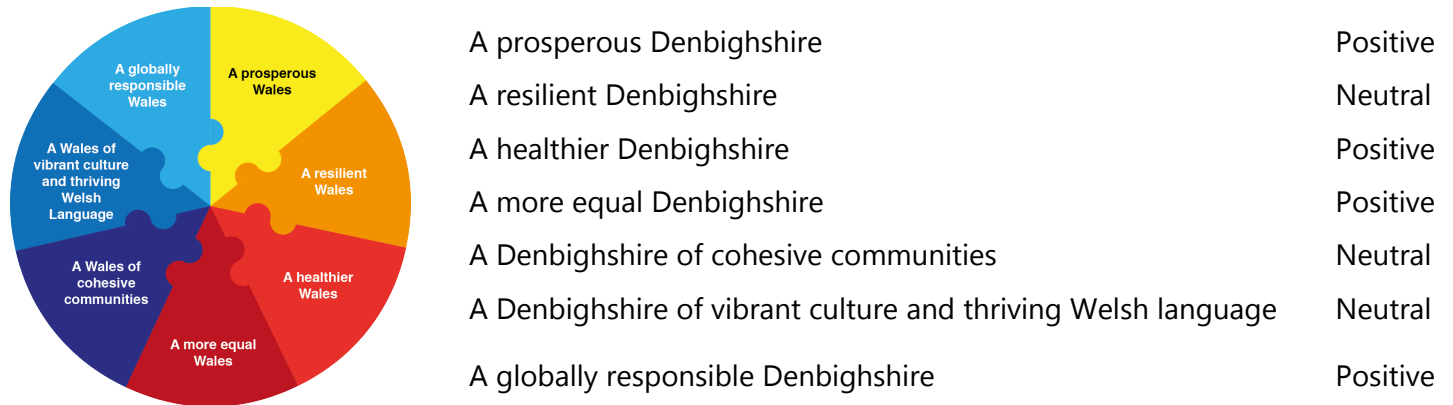
(3 out of 4 stars)



Actual score: 19/ 24.

Summary of impact

Wellbeing Goals



Main conclusions

As the business case for the proposal develops there will be requirement for an on-going assessment process to ensure that potential impact are appropriately addressed.

The case for investment complies with the Councils identified issues that needed to be addressed to achieve long term sustainability and improved educational provision in the Ruthin area. The need for investment is enhanced by the condition of the current school, including the absence of a school hall, adequate dining facilities and the reliance on 2 mobiles.

There will be further work around the build and design of the new school which will need to be fed into this assessment as the process moves forward. This investment links with the Council's commitment to review school provision in the County to:

- make sure our education provision is of a high quality, and is sustainable in the long term ,
- improve the quality of school buildings and facilities,
- provide the right number of school places, of the right type, in the right locations.

The size of the school will reflect existing demand now and in the future- taking into account the Local Development Plan and the housing allocation in the village. The school will not be sized too big as this could have a detrimental impact on surrounding schools in the area.

THE LIKELY IMPACT ON DENBIGHSHIRE, WALES AND THE WORLD

A prosperous Denbighshire

Overall Impact:	Positive
Justification for Impact:	Overall the impact is positive as opportunities will be created during the construction phase and the finished product will be a legacy for the community and future generations in the area.

Positive consequences identified:

Reduce the carbon footprint as new build, employ new technologies, follow BREEAM, Building phase will produce community benefits- use of local labour
New provision will secure jobs at the school, better facilities will increase staff morale and improve staff retention.
During the build apprenticeship opportunities, work placements.
Better facilities for learners will increase learning opportunities and safeguard pupil wellbeing.
Improved ICT structure for the school and highways improvements.
Potential scope for improved wrap around care

Unintended negative consequences identified:

Staff unable to operate new systems for building. Larger footprint of the building could increase costs.
May delay house building in the area due to the swap of the allocated sites within the LDP.

Mitigating actions:

Ensure staff are trained in the new systems and that the contractor is aware that this is included. Ensure that the old school site will not be allowed to fall into a state of disrepair and that things are progressed as quickly as possible.

A resilient Denbighshire

Overall Impact:	Neutral
Justification for Impact:	Some of the benefits around the building maybe outweighed by the potential disruption of the local eco system.

Positive consequences identified:

Reduction of the carbon footprint will have a positive impact on the environment.
New habitat areas would be developed within the school grounds. Design sympathetic to the surroundings.
Contractor will have a waste management plan, ensure that this is a key element of the procurement process.
Retaining rural schools mitigates additional travel. Building will be designed to minimise energy costs.
Considerations will be made on how the transportation of materials will be delivered to the site, sourcing locally to reduce immersions.
Scope during the construction phase to involved the local community and school.
The issue of flooding will be examined during the design and planning stages.

Unintended negative consequences identified:

Loss of trees and hedgerows will impact on the bat population. Hedgerows also assist with insect pollination.
Loss of existing school buildings and disturbance of its eco system.

Mitigating actions:

Ensure that there are suitable alternatives for the local wildlife to inhabit.

A healthier Denbighshire

Overall Impact:	Positive
Justification for Impact:	Improved facilities for the school community and the residents will assist their overall wellbeing.

Positive consequences identified:

Travel plan will be developed and continually monitored and developed.

The school will have a dedicated dining area for pupils. (Currently pupils eat in classrooms)

Improved access to sporting facilities for the local community.

Improved facilities at the school will improve staff, pupil and community morale. The new school will have a hall therefore the full curriculum in regards to PE can be delivered.

Unintended negative consequences identified:

Disruption for residents living near the site during the construction of the school.

Mitigating actions:

Ensure all residents are informed and kept up to date in regards to build progress by the contractor.

A more equal Denbighshire

Overall Impact:	Positive
Justification for Impact:	By providing facilities that will support better teaching and learning environments we are improving the educational offer in the area and will continue to maintain and improve pupil attainment and achievement at the same time. The school will have 21st Century facilities to deliver the curriculum now and in the future.

Positive consequences identified:

Maintains access to church education. School building will be compliant with the Equalities Act . The facilities available at the new school will be designed in consultation with DCC's ALN Education officers, the staff and pupils concerned.

By improving the educational offer the performance of pupils could improve.

Unintended negative consequences identified:

Mitigating actions:

A Denbighshire of cohesive communities

Overall Impact:	Neutral
Justification for Impact:	The new school building will be designed to ensure inclusivity with the community. This will be a major improvement on the current situation at the school which has highways issues and currently utilises 2 mobile classrooms. We have said a neutral impact as the previous consultation, which looked at amalgamating the school with Ysgol Pentrecelyn, created divisions in the wider communities. Proposing to maintain both provisions may mitigate divisions but is unlikely to create a positive impact.

Positive consequences identified:

The school will be designed to ensure pupils safety. The new school will be built opposite the 2 main housing estates on the village which will mean pupils who live there will have a much safer walking route to school as they will not need to go on the main road as they do currently.

Pre-consultation and planning consultation will be undertaken with the community.

Project will improve the highways situation at peak school times.

Unintended negative consequences identified:

Reduced access to site for local community during construction phase.

Could remove prominent building in the village- old school building.

Mitigating actions:

Review options during the design stage. The size of the new school will reflect the existing capacity at Ysgol Llanfair as well as future demands taking into account the Local Development Plan, the school will not be sized too big where it could have a detrimental impact on surrounding schools in the area.

A Denbighshire of vibrant culture and thriving Welsh language

Overall Impact:	Neutral
Justification for Impact:	The project will maintain access to and provision of Welsh medium education in the community. The project will ensure continued opportunities for pupils originally attending the English medium stream of the school to move, during their time at the school, into the Welsh medium stream.

Positive consequences identified:

The successful Category 2 model will be retained in the area.

Insisting the contractors to use bilingual signs and newsletters etc. Scope for school facilities to be used for community events and social activities.

Linking the build to cultural projects and visits for the pupils to link with locally sourced materials.

Unintended negative consequences identified:

Lack of understanding of the Welsh medium offer and how it is delivered in Ysgol Llanfair currently.

Mitigating actions:

Communication strategy to inform community of offer and outcomes at the school.

A globally responsible Denbighshire

Overall Impact:	Positive
Justification for Impact:	Looking to work with a responsible contractor.

Positive consequences identified:

The procurement option for the project will allow access to local contractors.
Ensure the contractor is a 'Considerate Contractor'.
Potential links with wrap around/ childcare providers in the area.

Unintended negative consequences identified:

Mitigating actions:

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Recommendation to support the status quo in Ysgol Pentrecelyn

Wellbeing Impact Assessment Report

This report summarises the likely impact of a proposal on the social, economic, environmental and cultural well-being of Denbighshire, Wales and the world.

Assessment Number:	86
Brief description:	The impact of maintaining the status quo at the school.
Date Completed:	08/11/2016 11:18:45 Version: 6
Completed By:	Lisa Walchester
Responsible Service:	Education & Children Services
Localities affected by the proposal:	Ruthin,

IMPACT ASSESSMENT SUMMARY AND CONCLUSION

Before we look in detail at the contribution and impact of the proposal, it is important to consider how the proposal is applying the sustainable development principle. This means that we must act "in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs."

Score for the sustainability of the approach

Does it need more thought?

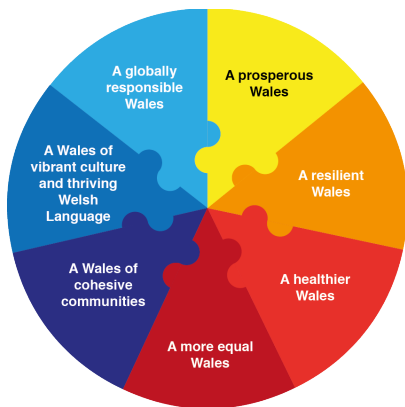
(1 out of 4 stars)



Actual score: 8/ 24.

Summary of impact

Wellbeing Goals



A prosperous Denbighshire	Neutral
A resilient Denbighshire	Neutral
A healthier Denbighshire	Neutral
A more equal Denbighshire	Neutral
A Denbighshire of cohesive communities	Neutral
A Denbighshire of vibrant culture and thriving Welsh language	Positive
A globally responsible Denbighshire	Neutral

Main conclusions

As this proposal is to maintain the status quo at Ysgol Pentrecelyn, many of the implications are neutral. Within the context of the impact assessment the requirement is to review long term sustainability with a 50 year span. Within this context the option of maintaining the status quo would not be a sustainable, long term (50 years) solution. This is because issues in regards to the condition of the school will remain and due to the size of the school currently and the projected pupil numbers, to invest significantly in Ysgol Pentrecelyn would go against Denbighshire County Council's Modernising Education Policy 1: Models for Primary School Organisation. Whilst retaining the school is positive for the Welsh language, the suitability of the school facilities in the long term would need examination, as the Local Authority would do with any other school in the County.

THE LIKELY IMPACT ON DENBIGHSHIRE, WALES AND THE WORLD

A prosperous Denbighshire

Overall Impact:	Neutral
Justification for Impact:	The impact is neutral- the status quo will be maintained. The employment of staff and educational provision for learners will continue. As with all Denbighshire schools any decision regarding investment or improvements work will be considered alongside other schools in the context of investment in the overall school estate as part of the long term asset management process.

Positive consequences identified:

Education provision retained in the area.
Employment for the teachers and staff at the school continues.
The Pentrecelyn Ti a Fi will still be able to operate in the school.

Unintended negative consequences identified:

Limited opportunities for staff development given the size of the school. Facilities could impact on curriculum delivery.

Mitigating actions:

The Local Authority and GwE (Regional school improvement service) will continue to work with the school to ensure standards are maintained.

A resilient Denbighshire

Overall Impact:	Neutral
Justification for Impact:	As the proposal is focused on maintaining the status quo for the school, the proposal is neutral because there is no change.

Positive consequences identified:

Unintended negative consequences identified:

The energy efficiency of the building could result in increased running costs as fuel costs rise.

Mitigating actions:

The school will have the opportunity to be included in the Local Authority's planned general maintenance works for schools in order to improve their energy efficiency.

A healthier Denbighshire

Overall Impact:	Neutral
Justification for Impact:	Pupils will still be able to continue to attend the school. However the identified issues with regard to suitability and sustainability of the built environment will remain. This could impact on flexibility in curriculum delivery going forward.

Positive consequences identified:

Pupils attend their nearest school.

Pupils do not have to move schools, which some stakeholders would find as a positive.

Unintended negative consequences identified:

No improvements made on their learning environment.

Mitigating actions:

The Local Authority will continue to support the school.

A more equal Denbighshire

Overall Impact:	Neutral
Justification for Impact:	The school will remain open, however access issues will remain. The schools position means that the majority of people will arrive by car or other vehicles, the road does not have a pedestrian footpath

Positive consequences identified:

Maintain access to Welsh medium education in the area.

Unintended negative consequences identified:

Access issues will still remain on the site in terms of disabled access to the school.

Mitigating actions:

The Local Authority will work closely with the school if access issues need to be addressed.

A Denbighshire of cohesive communities

Overall Impact:	Neutral
Justification for Impact:	Ysgol Pentrecelyn will remain an important part of village life with local pupils attending the school from the immediate area. Welsh medium education will be available to those who opt for this provision without having to travel to the next appropriate school. The condition of the school in the long term needs consideration as major investment in the school is not in accordance with our policy.

Positive consequences identified:

School to continue usual safeguarding practices.

The community still have an asset which they can access for other uses i.e. lunch club, out of school hours use.

Maintain existing community links for example with the chapel.

The school remaining open could encourage more families with young children to attend the school.

Unintended negative consequences identified:

No significant change in the learning environment of the school.

Mitigating actions:

A Denbighshire of vibrant culture and thriving Welsh language

Overall Impact:	Positive
Justification for Impact:	Ysgol Pentrecelyn will remain open as Welsh medium school for pupils who wish for a Welsh medium education. The school will continue as they always have with a strong Welsh ethos.

Positive consequences identified:

Welsh medium education will remain in the community.
Preserving the Welsh medium offer in the community.
Protects the heritage in the local community.

Unintended negative consequences identified:

Whilst retaining the school will mean the proposal has a positive impact on the Welsh language and the community, the longer term concerns around the condition of the school and the difficulties surrounding investment will need consideration.

Mitigating actions:

A globally responsible Denbighshire

Overall Impact:	Neutral
Justification for Impact:	Maintaining what is currently available in the school building.

Positive consequences identified:

Will allow the Pentrecelyn Ti a Fi group to continue to use the school weekly and a lunch club termly.

Unintended negative consequences identified:

Mitigating actions:

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Report To:	Cabinet
Date of Meeting:	15 November 2016
Lead Member / Officer:	Councillor Bobby Feeley, Lead Member for Social Care & Children's Services / Katie Newe, Supporting People Team Manager
Report Author:	Liana Duffy, Commissioning & Tendering Officer
Title:	Y Dyfodol Contract Variation (Extension)

1. **What is the report about?**

The extension of the Denbighshire Supporting People (SP) funded Y Dyfodol project contract with Clwyd Alyn Housing Association

2. **What is the reason for making this report?**

In accordance with Contract Procedure Rules, given the level of spend implications this extension would bring about (a revised contract value of £2,627,698.10), Cabinet approval of this contract extension is required.

3. **What are the Recommendations?**

To approve the extension of Clwyd Alyn's Y Dyfodol contract to 30th September 2018.

To approve the proposal to investigate further, the option of developing a partnership agreement with Clwyd Alyn for the delivery of the service after September 2018.

4. **Report details**

4.1. This contract variation would extend a 4 year, 8 months contract (following three previous extensions*) by a further 18 months (ending 30th September 2018).

*The initial contract term was 01.08.2012 – 31.07.2015 (3 years); Addendum issued extending to 29.02.2016 (3 years, 7 months); Addendum issued extending to 31.03.2016 (3 years, 8 months); Addendum issued extending to 31.03.2017 (4 years 8 months)

4.2. The SP funded young people (16-24) provision in Denbighshire provides 65 units of supported housing spaces and 26 units of floating support, at a cost of £771,657 per annum - 46% (£358,207) of this provision is delivered under the Clwyd Alyn Y Dyfodol project, which provides 33 units of supported housing. The current contract ends on 31st March 2017.

4.3. A Service Review of the Y Dyfodol project was completed on 11th August 2015, which made a recommendation to remodel; detail of which was reported to SP Planning Group in September and November 2015 (additionally as a result of this review, immediate savings of £103,435 were identified against the annual contract value). An initial meeting was held in October 2015, where an outline model was agreed between SP, Children's Services, and Housing Solutions.

4.4. In the meantime, Welsh Government commissioned consultant Anna Whalen to look at ways to improve housing and support options for young people. Anna visited DCC in April this year, and identified the need for SP to be more strategically aligned with Children's Social Services' commissioning. Anna felt the position could improve relatively quickly, but required concerted activity, led by senior officers with responsibility for the Housing Solutions Service, SP commissioning, and Children's Social Services.

4.5. SP put forward a proposal to develop a multi-agency Young Person's pathway (Supporting People Planning Group 23.05.16), and on the 17th June 2016, met with Children's Services, Housing Solutions, and representatives from Health, Community Safety, CAMHS, and Education, to outline the proposal to remodel Y Dyfodol, as part of the development of a broader YP Pathway approach. An action plan has since been set out, and regular multi-agency meetings have been scheduled. These plans have also been set out as a priority for service development in the 2017-18 SP Local Commissioning Plan (currently in draft).

4.6. Following the aforementioned 2015 Service Review, Y Dyfodol's contract was extended by 13 months to allow time to remodel; the contract term ends on 31st March 2017, therefore any tender process would realistically need to have commenced by September 2016. It is however, not feasible that the YP Pathway approach will be fully implemented within this time frame. Additionally, SP have secured funding to commission consultation work with young people (to be undertaken by TAPE Community Music and Film), which will be key in the development of the remodelling proposals, and broader Pathway – this proposed extension would allow for more adequate time in which to consult with young people. The overall timeline (summary in Appendix 1) and approach has been agreed by the multi-agency group.

4.7. The multi-agency group have agreed a broad outline of what the new service should look like. SP have also held initial discussions with Clwyd Alyn. The remodel proposals include provision to fund a Coordinator post within Y Dyfodol, they will project manage the development and transition to the new service and these hours will then be allocated to the delivery of the service, once implemented. This post will be funded from April 2017 and will increase the annual contract value by £35,000, this would still see an annual saving of £68,435 against the original contract.

4.8. The decision to extend the existing Y Dyfodol contract to allow for the development of the YP Pathway was put to SP Planning Group on 5th July 2016 – where it was agreed that Cabinet approval to extend would be sought. To ensure that momentum is maintained and progress is robustly monitored, it was also agreed that the young people's pathway project plan be added to the Council's project management tool, Verto. Progress of this work will be reported to senior management via Verto, and also through regular updates to SP Planning Group.

4.9. It is SP's intention that we investigate the option of entering into a partnership agreement with Clwyd Alyn to deliver the remodelled service, come the end of the existing Y Dyfodol contract (post 2018), instead of running a competitive tender process or seeking an exemption from tender.

4.10. As this is a new and developing approach to delivering wrap around integrated young services for young people, it is felt that a partnership agreement would allow for more flexibility and a different relationship with the provider than is afforded within a traditional contracting agreement. This approach has proven to be very successful in the development of the SP funded Ty Golau service.

5. **How does the decision contribute to the Corporate Priorities?**

The projects and proposed actions within the LCP will contribute to supporting Denbighshire's Corporate Plan 2012-17 in the following areas:

- Developing the local economy
- People with support needs are protected and are able to live as independently as possible
- Ensuring access to good quality housing
- Modernising the Council to deliver efficiencies and improve services for our customers

6. **What will it cost and how will it affect other services?**

6.1. Extending the contract by 18 months would add £589,809.89 to the overall contract value (including £35,000 for the Coordinator post). The overall revised contract value will therefore total £2,627,698.10.

6.2. The annual cost of £393,206.60 has already been budgeted for in the Denbighshire SP Grant from 2017-18 onwards.

7. **What are the main conclusions of the Wellbeing Impact Assessment?**

7.1. The development of the young person's pathway (including the remodel of Y Dyfodol) is a key priority captured in Denbighshire Supporting People's Local Commissioning Plan 2017-18; therefore, details here relate to the overall plan.

7.2. A Wellbeing Impact Assessment (WIA) was completed 5th October 2016 (this was the first one undertaken for the LCP). This identified that the Plan had a positive impact on five out of the seven wellbeing goals; the remaining two being neutral. In terms of sustainability, the Plan scored 15/24 – this may in part be influenced by the uncertainty surrounding SP Grant funding; however, the WIA will be revisited following any revisions made from Partnership Scrutiny members / SPPG / Cabinet feedback.

7.3. Service reviews/contract management throughout the year additionally ensure that any negative impacts can be identified and addressed.

7.4. An Equality Impact Assessment had also already been completed for the LCP in July 2016. This confirmed that SP services are accessed by all protected characteristic group; that every reasonable effort has been made to eliminate or reduce any potential disproportionate negative impact on those with protected characteristics, and that SP will continue to monitor the impact of any changes made. The EqIA did not identify any detrimental impact brought about by the Plan on any protected characteristics.

8. **What consultations have been carried out with Scrutiny and others?**

8.1. During the development of the young people's pathway (and the broader LCP, in which this development is captured), the SP Planning Group has been kept updated and involved in plans. Regular multi-agency meetings have also been held to develop action plans, proposals etc. with a structure including an over-arching young people's pathway group, and the Y Dyfodol remodel sub-group. Additionally, as mentioned, SP have secured funding to commission TAPE Community Music and Film to consult with young people on these development and remodelling plans.

8.2. The remodel of Y Dyfodol and the overall development of the pathway have also been fed back on as part of the LCP consultation – for which an eight week consultation process was held from the beginning of August to the end of September; during which time the draft LCP has been published on the DCC Consultations web page, and circulated to service providers and numerous stakeholders operating in Denbighshire and wider North Wales. A Supporting People information day was also held in Rhyl Town Hall on 12th September, where a summary of the LCP was presented to provider staff, service users and other stakeholders, and a specific workshop exercise undertaken on the development of the young people's pathway. A number of stakeholder meetings have also been attended as part of this process, including the Children, Young People, and Families Partnership.

9. **Chief Finance Officer Statement**

The extension sought is justified in this case. The cost of the contract is an existing commitment.

10. **What risks are there and is there anything we can do to reduce them?**

10.1. Should this extension not be granted, there will be insufficient time to agree and implement a remodelled project with all stakeholders – therefore, the project would be put out to tender in its present form. This would cause significant disruption to support, and presents a higher level of risk due to the number of 16-17 year olds accessing the project, alongside young people up to the age of 25.

10.2. At this time we are unable to evaluate the risk to the provision of the existing accommodation if the project were to go out to competitive tender in its current form; however, should there be any risk to the provision of the accommodation, it would be incredibly challenging to secure up to 33 units of accommodation by March 2017, and we would not be able to assess the suitability of any accommodation in line with the Denbighshire Supported Housing Protocol.

10.3. There is also a risk that the current provider may not wish to deliver this service past 2018. A decision on commissioning will need to be made by Jan 2017, in order to give maximum time to make alternative arrangements.

11. **Power to make the Decision**

To determine the content of any plan, strategy or other policy document requires approval by the Lead Cabinet Member, in accordance with Statutory Instrument 2001 No. 2291 (W,179) Regulation 4 (3)(c) + (d)

Appendix 1- Young People's Pathway Timeline Summary

Date	Meetings / Actions
August 2016	<ul style="list-style-type: none"> • Meetings with key stakeholders - Children's Services Managers Meeting, Communities First, Public Health, Careers Wales • Confirm work schedule with SP Manager • YP consultation proposal (send Request for Quotation) • Develop options for remodel; financial modelling papers for Y Dyfodol and Wallich • Y Dyfodol visit; initiate discussions around extension • Data gathering – homelessness figures and Positive Pathway 5 service aims • Y Dyfodol Remodel Sub-Group (agree timeline) • Chase up VERTO • Catch-up meeting with SP Manager
September 2016	<ul style="list-style-type: none"> • Submit Y Dyfodol Contract Variation (Extension) Report for approval • Y Dyfodol to submit proposed remodel costings; financial modelling report to be finalised • Confirm proposed 18 month extension and remodel costs with Y Dyfodol • YP Pathway workshop at SP/LCP Day • Y Dyfodol Remodel Sub-Group meeting (cancelled due to poor attendance) • YP Pathway Directors Meeting • YP support needs scoping exercise • Deadline for YP consultation quotations • Meeting with Wallich to discuss pilot proposal • Catch-up meeting with SP Manager
October 2016	<ul style="list-style-type: none"> • SP Planning Group, to agree: YP consultation proposal; Wallich pilot proposal; general YP Pathway update • YP Pathway meeting • Y Dyfodol Remodel Sub-Group meeting • Y Dyfodol finance meeting • Approvals for Y Dyfodol extension report (ahead of Cabinet) • YP consultation contract award • External funding commitments to be confirmed • Catch-up meeting with SP Manager
November 2016	<ul style="list-style-type: none"> • Cabinet - Y Dyfodol extension • Issue Y Dyfodol Contract Extension Addendum (pending Cabinet approval). • Beginning of Wallich pilot • Catch-up meeting with SP Manager
December 2016	<ul style="list-style-type: none"> • YP Pathway meeting • Catch-up meeting with SP Manager
January 2017	<ul style="list-style-type: none"> • YP Pathway meeting • Catch-up meeting with SP Manager

February 2017	<ul style="list-style-type: none"> • YP Pathway meeting • Catch-up meeting with SP Manager (monthly/as needed from this point)
March 2017	<ul style="list-style-type: none"> • End of YP consultation • End of Wallich Pilot (need to be ready to go with revised Wallich provision if agreed)
September 2017	<ul style="list-style-type: none"> • Agree procurement process for Y Dyfodol remodel
March 2018	<ul style="list-style-type: none"> • (If required) Start of tender process (otherwise, establishment of other arrangements, e.g. partnership agreement)
June 2018	<ul style="list-style-type: none"> • Contract award • Submission to supported housing panel; arrange consultations & inspections as needed
September 2018	<ul style="list-style-type: none"> • End of current Y Dyfodol Contract
October 2018	<ul style="list-style-type: none"> • Start of new service

Report To:	Cabinet
Date of Meeting:	15 th November 2016
Lead Member / Officer:	Councillor Julian Thompson-Hill / Richard Weigh, Head of Finance
Report Author:	Steve Gadd, Chief Accountant
Title:	Finance Report

1. What is the report about?

The report gives details of the council's revenue budget and savings as agreed for 2016/17. The report also provides a summary update of the Capital Plan as well as the Housing Revenue Account and Housing Capital Plan.

2. What is the reason for making this report?

The purpose of the report is to provide an update on the council's current financial position and confirm the agreed service budgets for 2016/17.

3. What are the Recommendations?

Members note the budgets set for 2016/17 and progress against the agreed budget strategy.

4. Report details

The report provides a summary of the council's revenue budget for 2016/17 detailed in **Appendix 1**. The council's net revenue budget is £185.062m (£184.756m in 15/16). The position on service and corporate budgets is a forecast underspend of £0.533m (underspend of £0.545m reported for September). Narrative around the current risks and assumptions underlying this assessment are outlined in Section 6.

Savings of £5.2m were agreed as part of the budget and a summary of the savings is shown as **Appendix 2**. A full assessment was undertaken for last month's report and the recommended mitigation has now been actioned. The assessment shows that 68% (60% last month) of savings have already been achieved, with a further 2% (10% last month) of savings making good progress, making a total of 70% likely to be achieved. This leaves 25% of savings which are classified as being deferred (meaning that there is still the expectation that these savings can and will be achieved in 2017/18) and only 5% of savings which cannot be achieved within this timeframe. The situation will be continuously monitored and reported to Cabinet on a monthly basis.

5. How does the decision contribute to the Corporate Priorities?

Effective management of the council's revenue and capital budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6. What will it cost and how will it affect other services?

Significant service narratives are shown in the following paragraphs.

Customers, Communications and Marketing is currently projected to overspend by £113k (£88k last month). The overspend relates to the following areas:

- Redundancy costs relating to planned restructure
- Higher than anticipated relief costs.
- Agreed expenditure relating to a project aiming to improve processes within the cash office workstream. The aim of the project is to improve the operational efficiency of the work area, as well as providing the Council with assurance around the robustness of the processes and systems in place for the handling of income.

The service is currently working hard to identify in year expenditure reductions to mitigate the impact of the areas of overspend.

Education and Children's Service is still reporting an over spend of £16k. The over spend relates to ongoing tribunal and legal costs. The service is currently undergoing a review of its structures which may release in year savings. However the service contains a number of demand-led and therefore volatile budgets such as children's placements. Reserves have been put in place to help manage annual variances, however they remain areas of risk in 16/17 and beyond. Last month it was reported that a £508k contribution from the Placements Reserve was required to offset an overspend on the placements budget due to a number of high cost residential placements and fostering arrangements. The current projection has decreased by £37k to £471k largely due to two independent fostering placements ending sooner than expected.

The Placement Reserve at the beginning of the year stood at £591k, therefore the additional costs highlighted above would see a significant reduction in the ability of the service to cope with future increases in placement numbers and costs. The situation is being monitored closely and will need to be considered as part of the ongoing budget strategy and Medium Term Financial Plan.

Business Improvement and Modernisation is now projected to underspend by £53k (£41k underspend last month). The underspend is due to the early achievement of efficiency savings for 2017/18, while the movement from last month relates to a voluntary reduction in hours. It is hoped the underspend will be able to be carried forward to help to extend the role of the Service Challenge Coordinator for a further 12 months and to facilitate and improve the Resident's Survey.

Finance is projecting to underspend by £32k (£31k underspend last month) due to staff vacancies. The staff vacancies are currently being reviewed in order to help deliver the required savings for 2017/18, while ensuring the service can still deliver effectively during this difficult economic period for the council.

Highways and Environment Services – A £300k overspend is being recorded for this service (same as last month), this is still an indicative figure at this stage. The reasons for the over spend are threefold:

- School Transport - the new policy applicable from September 2015, which was intended to resolve the ongoing budget pressure in this area, has been the subject of a number of appeals around the application of the policy. The resolution of the issues will involve an increase in ongoing School Transport costs as well as one-off specific legal costs.
- Additional costs are being incurred due to the recent failure of a local bus company. Plans are in place to cover both school and public transport routes but there will be additional costs involved.
- The service is also facing pressures around the North and Mid Wales Trunk Road Agency contract - the service has reduced costs in order to limit the impact of the reductions in fee income that are currently known, however there remains a risk of further reductions in income and levels of work.

The service is identifying areas of possible underspend within the service to mitigate some of these risks, however at this stage it is unlikely that the service will be able to break-even. The budget process for 17/18 is taking into account some of the ongoing pressure around transport.

Community Services – inflationary pressures such as the implementation of the statutory National Living Wage (NLW) will result in an increase in care home fees. Although it is hoped the pressure in 16/17 can be contained within existing budgets and through the use of reserves, the annual increase in NLW will cause a significant pressure in future years. Community Services utilised reserves of £0.386m in 2015/16 in response to such pressures and it is still currently projected that the service will need to use approximately £2.2m of reserves in 2016/17 (as reported last month). These pressures are being considered as part of the 2017/18 budget process and Medium Term Financial Plan.

Corporate – The Medium Term Financial Plan includes a savings target of £1m for 2017/18. As reported last month some of these savings have been identified and achieved during 2016/17 resulting in an overall underspend of £0.877m. In particular the full ramifications of the PFI buy-out have now been worked through and a further saving of £0.986m has been identified. This saving is partly offset in 2016/17 by the service pressures that are being funded from the corporate budgets as recommended and approved in the September Cabinet Report. It is currently hoped that this underspend can be placed in the Budget Mitigation Reserve in order to help smooth the levels of savings required from 2018/19 onwards. However due to the pressures that have been identified in Social Care and Children’s Services, a final decision to recommend this option will be delayed until the overall outturn position becomes clearer and more certain.

Schools – Although schools received protection of 1.85% (£1.173m) they have also had to find efficiency savings to fund inflationary pressures of approximately £2.5m. As reported last month it was likely that the reduction in School’s balances seen during 2015/16 would continue in 2016/17. The projection for school balances at the end of October is a net deficit balance of £0.653m, which is a reduction of £2.215m on the balances brought forward from 2015/16 (£1.562m). Schools continue to work closely with Education Finance colleagues on detailed financial plans for the new academic year and over the following two years to deliver long term balanced budgets. A number of Task and Finish groups are currently being set up in

consultation with and involvement of the Schools Budget Forum to discuss issues around School Balances and the School Formula.

The **Housing Revenue Account (HRA)**. The latest revenue position assumes an increase in balances at year end of £257k which is in line with the budgeted increase of £257k. HRA balances are forecast to be £2.861m at the end of the year. The Capital budget of £11.8m is allocated between planned improvements to existing housings stock (£8m) and new build developments (£3.8m).

Treasury Management – At the end of October, the council's borrowing totalled £196.4m at an average rate of 4.78%. Investment balances were £8.7m at an average rate of 0.2%.

A summary of the council's **Capital Plan** is enclosed as **Appendix 3**. The approved general capital plan is £37.9m with expenditure to date of £14.2m. Also included within Appendix 3 is the proposed expenditure of £31m on the **Corporate Plan**. **Appendix 4** provides an update on the major projects included in the Capital Plan.

Corporate Plan cash reserves at the beginning of 2016/17, are £2.050m. This is after taking account committed funding already transferred to the capital plan to fund expenditure in 2016/17 of £7m. Allowing for projected funding and additional expenditure during the year, the Corporate Plan balance at the end of the year is estimated to be £4.7m.

7. What are the main conclusions of the Well-being Impact Assessment? The completed Well-being Impact Assessment report can be downloaded from the [website](#) and should be attached as an appendix to the report

A full Impact Assessment was completed for all relevant budget proposals which formed part of the 2016/17 Budget. The new Well-being Impact Assessment will be completed individually for all budget saving proposals which form part of future budgets, although it is envisaged that individual assessments will not be required for genuine efficiency savings.

8. What consultations have been carried out with Scrutiny and others?

In addition to regular reports to the Corporate Governance Committee, the budget process has been considered by CET, SLT, Cabinet Briefing and Council Briefing meetings. Specific proposals were reviewed by scrutiny committees. There were regular budget workshops held with elected members to examine service budgets and consider the budget proposals. The council has consulted its partners through the joint Local Service Board. All members of staff were kept informed about the budget setting process and affected staff have been or will be fully consulted, in accordance with the council's HR policies and procedures. Trade Unions have been consulted through Local Joint Consultative Committee.

9. Chief Finance Officer Statement

It is important that services continue to manage budgets prudently and that any in-year surpluses are considered in the context of the medium-term financial position, particularly given the scale of budget reductions required over the coming two or three years.

Specific pressures are evident in social care budgets (both Adults' and Children's) but will be contained in the current year and considered as part of the budget process for 2017/18. Forecasts indicate school balances will continue to decline and the position will be kept under close review.

10. What risks are there and is there anything we can do to reduce them?

This remains a challenging financial period and failure to deliver the agreed budget strategy will put further pressure on services in the current and future financial years. Effective budget monitoring and control will help ensure that the financial strategy is achieved.

11. Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

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Appendix 1

DENBIGHSHIRE COUNTY COUNCIL REVENUE BUDGET 2016/17

Oct-16	Net Budget	Budget 2016/17			Projected Outturn							Variance
	2015/16 (Restated)	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Net	Previous Report
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	£'000
Customers, Communications and Marketing	2,801	3,117	-401	2,716	3,314	-485	2,829	197	-84	113	4.16%	88
Education and Children's Service	14,302	27,880	-13,826	14,054	28,723	-14,653	14,070	843	-827	16	0.11%	16
Business Improvement and Modernisation	4,055	6,303	-1,765	4,538	5,510	-1,025	4,485	-793	740	-53	-1.17%	-41
Legal, HR and Democratic Services	2,412	3,305	-908	2,397	3,414	-1,017	2,397	109	-109	0	0.00%	0
Facilities, Assets and Housing	8,535	19,536	-12,641	6,895	19,866	-12,971	6,895	330	-330	0	0.00%	0
Finance	2,530	4,933	-2,290	2,643	4,937	-2,326	2,611	4	-36	-32	-1.21%	-31
Highways and Environmental Services	17,458	30,525	-13,434	17,091	30,883	-13,492	17,391	358	-58	300	1.76%	300
Planning and Public Protection	3,164	5,803	-2,861	2,942	6,060	-3,118	2,942	257	-257	0	0.00%	0
Community Support Services	31,755	45,857	-14,625	31,232	47,978	-16,746	31,232	2,121	-2,121	0	0.00%	0
Total Services	87,012	147,259	-62,751	84,508	150,685	-65,833	84,852	3,426	-3,082	344	0.41%	332
Corporate	16,760	47,778	-29,058	18,720	46,901	-29,058	17,843	-877	0	-877	-4.68%	-877
Precepts & Levies	4,361	4,364	0	4,364	4,364	0	4,364	0	0	0	0.00%	0
Capital Financing	12,945	13,031	0	13,031	13,031	0	13,031	0	0	0	0.00%	0
Total Corporate	34,066	65,173	-29,058	36,115	64,296	-29,058	35,238	-877	0	-877	-2.43%	-877
Council Services & Corporate Budget	121,078	212,432	-91,809	120,623	214,981	-94,891	120,090	2,549	-3,082	-533	-0.44%	-545
Schools & Non-delegated School Budgets	63,678	72,902	-8,463	64,439	75,011	-8,357	66,654	2,109	106	2,215	3.44%	2,219
Total Council Budget	184,756	285,334	-100,272	185,062	289,992	-103,248	186,744	4,658	-2,976	1,682	0.91%	1,674
Housing Revenue Account	-168	14,009	-14,266	-257	13,886	-14,143	-257	-123	123	0		0

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Appendix 2 Agreed Savings 2016/17

Agreed Savings by Service Area	F&F Phase	STATUS	2016/17 £'000
Business Improvement and Modernisation			
ICT restructure	4	Achieved	224
Corporate Improvement Team (corporate review)	1	Achieved	100
Deletion of vacant programme manager post	4	Achieved	61
Phased Retirement - Internal Audit	4	Achieved	14
Community Support Services			
Provider Service - Outsourcing	2	Deferred	700
Workforce Development	1	Achieved	75
Admin Review	4	Achieved	34
Changes to Process for Review of Care Packages	4	Achieved	27
POVA - Vacant Post	4	Replacement	10
Corporate			
Capital Financing and PFI	5 - DEC	Achieved	500
PFI Additional Savings	5 - DEC	Achieved	275
Capital Financing	1	Achieved	100
Management restructures (SLT)	5 - DEC	Achieved	80
Removal of contingency budgets	1	Achieved	75
Customers, Communication and Marketing			
Library Service - modernisation programme	4	Achieved	142
Library Service - community hub model development	4	Replacement	80
Channel Shift - digital choice	5 - DEC	Not Achieved	70
Library Service (Arts)	2	Achieved	30
Education and Children's Service			
Foster Home Adaptation Project	1	In Progress	100
SLT Restructure	4	Achieved	80
Legal/Professional Fees - reduced demand	5 - DEC	Not Achieved	70
School Library Service	2	Achieved	33
Early Intervention/Family Support - reconfiguration	5 - DEC	Achieved	23
S17 Carers' Grant - reduce to match demand (14%)	5 - DEC	Achieved	10
Facilities, Assets and Housing			
Rhyl Pavilion Operating model	2	Deferred	350
Accommodation Strategy	4	Deferred	258
Rhyl Pavilion - restructure and introduction of transaction fees	1	Achieved	35
Restructure of Strategic Leisure	1	Achieved	31
Alternative Funding (Town Council) - Ruthin Craft Centre	5 - DEC	Achieved	30
Review the funding of Lifeguard Cover	2	Achieved	28
Llangollen Pavilion - explore most efficient operating model	1	Achieved	25
Leisure Centres - further increase income and efficiency	1	Achieved	22
Ruthin Craft Centre - reduce subsidy	2	Achieved	20
Youth Services - changes to open access programme	1	Achieved	12
Finance			
Revenues & Benefits - Civica Project	2	Achieved	140
Finance - modernisation and efficiency	1	Achieved	60
Highways and Environmental Services			
Waste Management Efficiencies - shift patterns and working practices	4	Achieved	170
Channel Shift - digital choice	5 - DEC	Not Achieved	140
Highways general maintenance review	2	Achieved	125
Grounds maintenance	2	Achieved	94
Better take-up of Green Waste scheme	5 - DEC	Achieved	75
Legal, HR and Democratic Services			
HR Direct - facilitate more self-service for managers.	2	Achieved	35
HR Management - review school SLA, consider move to cluster model	2	Achieved	30
Occupational Health Review	4	Achieved	20
Member Support Officer	4	Achieved	20
Planning and Public Protection			
Public Protection - stop or reduce funding of CCTV Service	2	Achieved	200
EBD Restructure	4	Achieved	150
Built Service - review of conservation service	1	Achieved	50
Scientific Services - revert to statutory water testing only	1	Achieved	50
Planning Policy - prioritise activity and cease doing lowest priority work	1	Achieved	40
Building Control - revise fee structure (includes a further £35k in 17/18)	1	Achieved	35
Development Management - increase income revenue for pre application advice	1	Achieved	30
Pollution Control - review to consider minimum level of provision	1	Achieved	20
Development Management - reduce training provision to members, T&CCs, etc	1	Achieved	10
Total Agreed Savings 2016/17			5,218

Summary:	£'000	%
Savings Achieved	3,530	68
Savings In Progress	100	2
Savings Being Reviewed	0	0
Savings Deferred	1,308	25
Savings Not Achieved	280	5
Total	5,218	

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Denbighshire County Council - Capital Plan 2016/17 - 2019/20
Position to end October 2016

APPENDIX 3

General Capital Plan

Capital Expenditure

Total Estimated Payments - General
 Total Estimated Payments - Corporate Plan
 Contingency
 Total

	2016/17	2017/18	2018/19	2019/20
	£000s	£000s	£000s	£000s
Total Estimated Payments - General	21,054	372	171	171
Total Estimated Payments - Corporate Plan	16,184	5,327	250	0
Contingency	684	500	500	500
Total	37,922	6,199	921	671

Capital Financing

- 1 External Funding
- 2 Receipts and Reserves
- 3 Prudential Borrowing
- 5 Unallocated Funding

Total Capital Financing

External Funding	14,136	7,304	5,056	4,869
Receipts and Reserves	11,247	977		
Prudential Borrowing	12,539	2,287	234	171
Unallocated Funding	0	(4,369)	(4,369)	(4,369)
Total Capital Financing	37,922	6,199	921	671

Corporate Plan

Revised February 2016

Approved Capital Expenditure

included in above plan

Cefndy Healthcare Investment
 Extra Care
 Highways Maintenance and bridges
 Feasibility Study - New Ruthin School
 Feasibility Study - Carreg Emlyn
 Llanfair/Pentrecelyn Area School
 Rhyl High School
 Ysgol Bro Dyfrdwy - Dee Valley West Review
 Bodnant Community School
 Ysgol Glan Clwyd
 Faith Based Secondary

	£000s	£000s	£000s	£000s
Cefndy Healthcare Investment	103			
Extra Care	6			
Highways Maintenance and bridges	2,742			
Feasibility Study - New Ruthin School	485			
Feasibility Study - Carreg Emlyn	273			
Llanfair/Pentrecelyn Area School	436			
Rhyl High School	2,889	332		
Ysgol Bro Dyfrdwy - Dee Valley West Review	33			
Bodnant Community School	935	61		
Ysgol Glan Clwyd	8,269	4,934	250	
Faith Based Secondary	13			
Estimated Capital Expenditure	14,748	24,745	23,165	8,024
Total Estimated Payments	30,932	30,072	23,415	8,024

Estimated Capital Expenditure

Approved Capital Funding
 included in above plan

External Funding
 Receipts and Reserves
 Prudential Borrowing

External Funding	33	2,435	187	
Receipts and Reserves	6,107	977		
Prudential Borrowing	10,044	1,915	63	

Estimated Capital Funding

External Funding
 Receipts and Reserves
 Prudential Borrowing

External Funding	7,290	9,682	17,166	357
Receipts and Reserves	1,361	2,966	600	
Prudential Borrowing	6,097	12,097	5,399	7,667

Total Estimated Funding

Total Estimated Funding	30,932	30,072	23,415	8,024
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Appendix 4 - Major Capital Projects Update - October 2016

Rhyl Harbour Development	
Total Budget	£10.654m
Expenditure to date	£10.565m
Estimated remaining spend in 2016/17	£ 0.089m
Future Years estimated spend	£ 0.000m
Funding	WG £2.545m; WEFO £5.899m; Sustrans £0.700m: RWE £155k; WREN/NRW £83k and DCC £1.272m
Narrative:	
As the project is being brought to a close, the remaining defects are being dealt with and the maintenance schedule for the bridge is being reviewed; this is to ensure that the current maintenance schedule is appropriate for the longer term.	
Forecast In Year Expenditure 16/17	£0.089m

21st Century Schools Programme - Rhyl New School	
Total Budget	£24.586m
Expenditure to date	£23.145m
Estimated remaining spend in 16/17	£ 1.107m
Future Years estimated spend	£ 0.334m
Funding	DCC £12.293m; WG £12.293m
Narrative:	
<p>The project will provide a new school building for Rhyl High School to serve up to 1,200 pupils in mainstream education whilst also housing approximately 45 pupils from Ysgol Tir Morfa, the community special school in Rhyl. The works also includes some extensive refurbishment to the exterior of the Leisure Centre.</p> <p>The final handover for phase 2 works took place on 18th October 2016. Activities after this date will include some remedial works to the reception area to overcome a design defect which is causing the area to be draughty, completion of the snagging works and planting; the latter having being delayed as the ground is currently too dry.</p> <p>The official opening event took place on 21st October 2016.</p>	
Forecast In Year Expenditure 16/17	£2.889m

21st Century Schools Programme – Ysgol Glan Clwyd	
Total Budget	£15.951m
Expenditure to date	£ 7.968m
Estimated remaining spend in 16/17	£ 2.799m
Future Years estimated spend	£ 5.184m
Funding	DCC £8.461m; WG £7.490m
Narrative:	
<p>This scheme is one of five projects within the Band A proposals for 21st Century Schools Programme. The project will deliver an extended and refurbished Ysgol Glan Clwyd to accommodate a long term capacity of up to 1,250 pupils via a new three storey extension, partial demolition of existing buildings and refurbishment of the retained buildings.</p> <p>The project will also see extensive landscaping, with creation of new outdoor hard & soft landscaped areas including a new sports field, extended and rationalised car park and coach parking area.</p> <p>In association with Phase 1 - construction of a new three storey extension, work is progressing well on plastering and M&E installation. Flooring and ceilings are going in, fixed furniture install is underway, decoration is ongoing and the building is being energised. The refurbished and refitted Plant Room is now online. The two floor linking structure from the new build to the existing building is well underway. The new rear sports pitch is now formed and land drainage installed with seeding now growing. Landscaping around the new extension is also well underway and the external amphitheatre is very near completion.</p> <p>The new build three storey extension is due for completion in December 2016 with Phase 2 – the demolition and refurbishment of the retained buildings, being delivered in a number of stages from January 2017. Final completion is anticipated by the end of September 2017.</p> <p>There is ongoing consultation with all key stakeholders including all users of the site. In addition, regular updates via newsletters are distributed locally.</p> <p>The project team are working with the school and wider community to engage with them to develop and deliver a number of community benefits. A Topping Out Ceremony was held recently which was well attended and well received. A number of site visits continue with a final session of Open Doors events for the new build planned for November.</p>	
Forecast In Year Expenditure 16/17	£8.269m

21st Century Schools Programme – Ruthin Primary Schools

Total Budget	£1.585m (Feasibility/Design only)
Expenditure to date	£0.607m
Estimated remaining spend in 16/17	£0.978m
Future Years estimated spend	£0.000m (Feasibility/Design only)
Funding	DCC £1.585m

Narrative:

Denbighshire received permission to extend the scope of the 21st Century Schools Programme to include the three Ruthin primary school projects in September 2015. In January 2016, the Strategic Outline Case for the three projects was approved by the Welsh Government. On-going work has enabled firm project costs, including contingency funding, to be established for the new Rhos Street / Penbarras schools.

Rhos Street School and Ysgol Penbarras

This is a £10.5m project which will deliver a new shared school building site for Rhos Street School and Ysgol Penbarras at Glasdir, Ruthin.

Following the completion of the detailed design an application for planning was submitted. Planning approval was subsequently given on 14th September 2016.

Work will now be undertaken in partnership with Wynne Construction to firm up a construction programme.

A package of enabling works will be issued week commencing 7th November with a full package of all commercial information to be returned and checked by the end of November 2016.

Following the approval of the combined Full and Outline Business Case by the Welsh Government Cabinet Secretary for Education, the funding agreement letter has now been received.

Ysgol Carreg Emllyn

This project will deliver a new school building comprising 4 classrooms, a new school hall and supporting facilities. This will allow pupils to move from the two existing sites onto a single site. Both existing sites will then become surplus to requirements.

Planning approval remains outstanding. Currently a drainage solution is being developed as part of the response to objections and concerns raised during the consultation period.

Representatives from the Council have met with Welsh Water and Natural Resources Wales officials during October and further work is now taking place on aspects of the drainage solution.

The initial target completion date for the new building of September 2017 will now not be met and will be revised when the drainage solution is known.

Llanfair and Pentrecelyn

The negative Judicial Review verdict for the Council has meant that the decision to amalgamate the two schools into an area school has been quashed. A report to look at options available to the Council is on this agenda.

Forecast In Year Expenditure 16/17	£1.195m
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21st Century Schools Programme – Bodnant Community School Extension and Refurbishment

Total Budget	£3.581m
Expenditure to date	£3.412m
Estimated remaining spend in 16/17	£0.108m
Future Years estimated spend	£0.061m
Funding	WG £1.687m, DCC £1.894m
Narrative:	
<p>This scheme is one of five projects within the Band A proposals for 21st Century Schools Programme. The project will build 7 classrooms, a new school hall and supporting facilities on the current Juniors site.</p> <p>The former infants' site is now surplus to the requirements of Bodnant Community School and a report will be presented to Asset Management Group regarding its future on 10th November 2016.</p>	
Forecast In Year Expenditure 16/17	£0.935m

West Rhyl Coastal Development Phase 3

Total Budget	£5.732m
Expenditure to date	£5.589m
Estimated remaining spend in 16/17	£0.143m
Future Years estimated spend	£0.000m
Funding	DCC £0.634m;WG/WEFO £4.648m; WG £0.198m; Town Plans/Town Council £0.217m; Other £0.035
Narrative:	
<p>This coastal defence scheme is the final phase of works designed to protect 2,700 properties from coastal flooding.</p> <p>The coastal defence works are now operationally complete and the final account requires agreement with the main contractor. The end of maintenance period has expired and a final inspection will be undertaken.</p> <p>The three coastal protection shelters will be completed during November.</p> <p>The project was the winner of the British Construction Industry Award in the Civil Engineering Project of the Year (Up to £10m category) with the judges very impressed with value for money, standard of finish, working to tight timescales and partnering to produce solutions to problems, plus sustainability and the achievement of objectives.</p>	
Forecast In Year Expenditure 16/17	£0.201m

Rhyl Waterfront Development	
Total Budget	£4.448m
Expenditure to date	£0.523m
Estimated remaining spend in 16/17	£3.925m
Future Years estimated spend	£TBC
Funding	WG £3.500m; DCC£0.948m
Narrative:	
<p>The Master Development Agreement between the Council and development partner – Neptune Developments Ltd has formally been signed and the Hospitality Phase Agreement signed on 28th October 2016.</p> <p>The demolition of the Sun Centre is nearing completion and the contractor will be off site prior to the panto season. Internal improvements will start in the new year.</p> <p>The business case for the Aquatic Centre is being scrutinised with the intention still to go the Strategic Investment Group on 22nd November and full Council on 6th December 2016 for approval to proceed.</p>	
Forecast In Year Expenditure 16/17	£4.448m

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Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
13 December	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Corporate Plan Performance Report 2016/17 Q2	To consider progress against the Corporate Plan	Tbc	Cllr Julian Thompson-Hill / Alan Smith
	3	Update on options appraisals for In-house Care Services	To consider and, if appropriate, make a decision on the potential options for future provision of the services identified in the report	Tbc	Cllr Bobby Feeley / Phil Gilroy
	4	Denbighshire Supporting People Local Commissioning Plan 2017-18	To approve the final Local Commissioning Plan for the Supporting People Programme in Denbighshire 2017-18 prior to submission to the Supporting People Regional Collaborative Committee in January 2017.	Yes	Cllr Bobby Feeley / Liana Duffy
	5	Rhyl Waterfront Development: Phase 1b commercial elements	For Cabinet to approve the funding model for the commercial elements of the Hospitality Phase	Yes	Councillor Hugh Evans / Rebecca Maxwell
	6	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

Cabinet Forward Work Plan

Meeting	Item (description / title)	Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer	
24 January	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Final Budget Proposals 2017/18	To consider the final budget proposals including the level of Council Tax before submission to Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	3	Update on options appraisals for In-house Care Services	To consider and, if appropriate, make a decision on the potential options for future provision of the services identified in the report	Tbc	Cllr Bobby Feeley / Phil Gilroy
	4	Housing Rent Setting & Housing Revenue and Capital Budgets 2017/18	To seek approval from Cabinet for the proposed rent increase for council housing and to approve the Housing Revenue Account Capital and Revenue Budgets for 2017/18	Yes	Councillors Julian Thompson-Hill & Barbara Smith / Jamie Groves / Geoff Davies / Richard Weigh
	5	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
28 February	1	Finance Report	To update Cabinet on the current financial position of the	Tbc	Councillor Julian Thompson-Hill / Richard Weigh

Cabinet Forward Work Plan

Meeting	Item (description / title)	Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer	
		Council			
	2	New Asset Management Strategy	Adoption of a new asset management strategy	Yes	Cllr Julian Thompson-Hill / Tom Booty
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
28 March					
	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
25 April					
	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Corporate Plan Performance Report 2016/17 Q3	To consider progress against the Corporate Plan	Tbc	Cllr Julian Thompson-Hill / Alan Smith
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
6 June					
	1	Finance Report	To update Cabinet on the current financial position of the	Tbc	Councillor Julian Thompson-Hill / Richard Weigh

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
			Council		
	2	Corporate Plan Performance Report 2016/17 Q4	To consider progress against the Corporate Plan	Tbc	Cllr Julian Thompson-Hill / Alan Smith
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
18 July	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

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Note for officers – Cabinet Report Deadlines

<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>
<i>December</i>	<i>29 November</i>	<i>January</i>	<i>10 January</i>	<i>February</i>	<i>14 February</i>

Updated 01/11/16 - KEJ

Cabinet Forward Work Programme.doc